

Over 85 Years in Cotton Ginning & Marketing



QUEENSLAND COTTON

Worlds Largest Non-Government Ginning Company

QC AUSTRALIA

**Emerald in CQ to
Wee Waa in NSW**

8 Cotton Gins

11 Merch Sites

7 Marketing Sites

SciAg Business



QUEENSLAND COTTON BOARD

4 GINS WITH 292,000 BALE CAPACITY

INCORPORATED IN 1989

QUEENSLAND COTTON CORPORATION
LIMITED

8 GINS WITH 775,000 BALE CAPACITY





SINCE 1999
TARGET SET FOR
ZERO LOST TIME INJURIES
100% PRODUCTIVITY



INCREASED PRODUCTION TARGETS BY
4%





INCLUSIVE

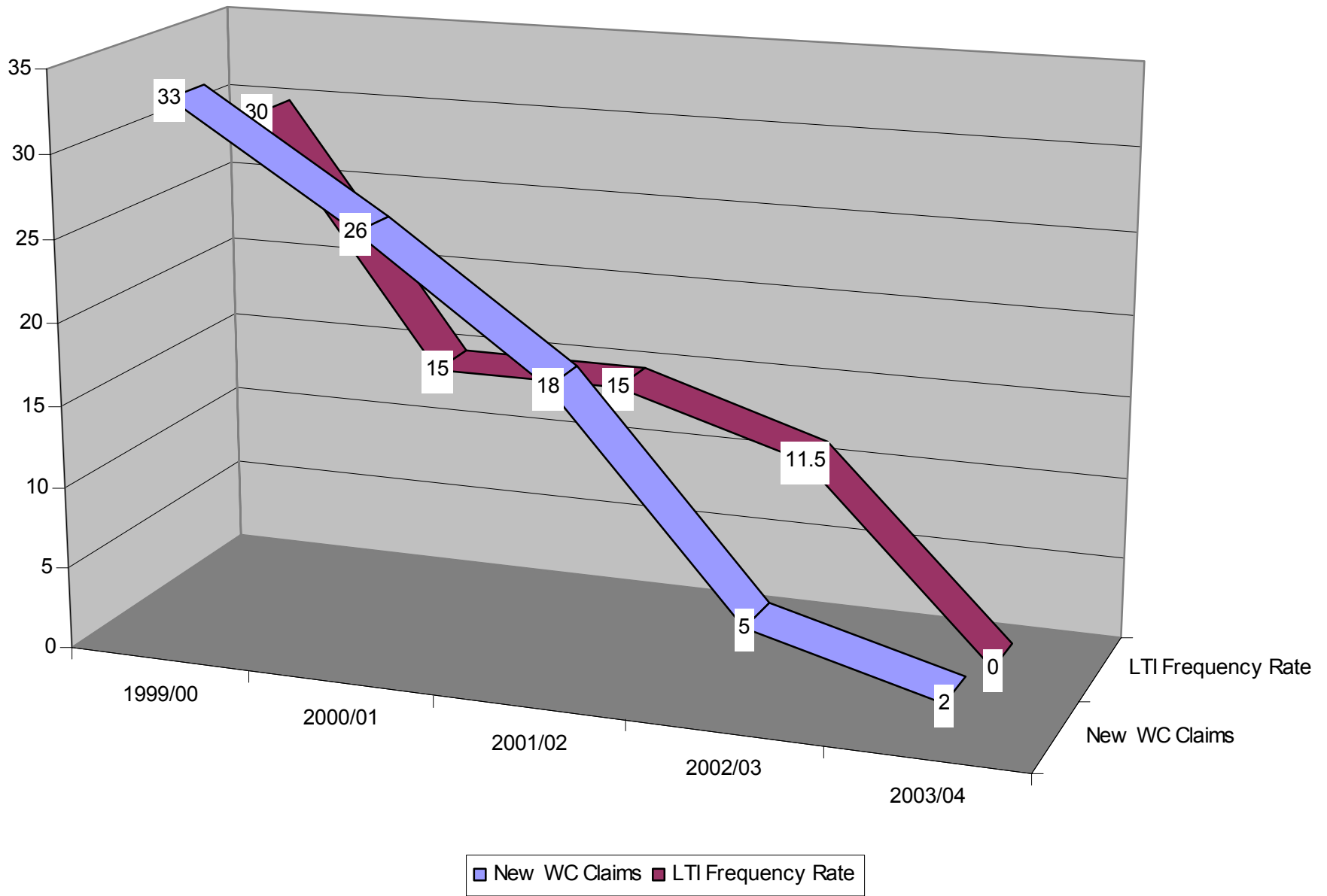
INTEGRATED

SELF-SUSTAINING

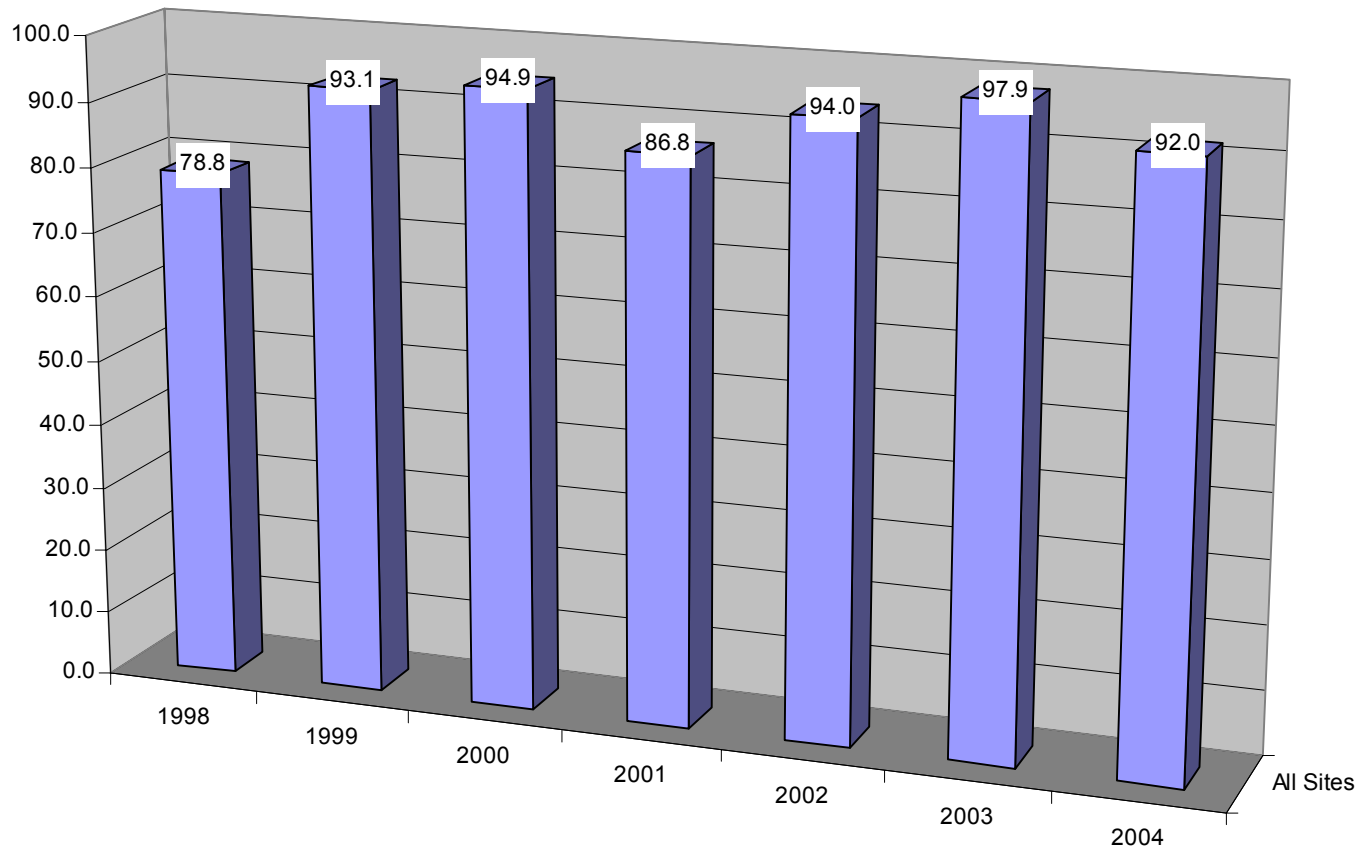
INTEGRATED MANAGEMENT SYSTEM

- Looked at 5 Star etc
- Developed in-house Safety Management System
- Included all Operations staff in the process
- Cotton on Line – On line procedures for entire business includes Safety
- Development & Training simultaneous, followed by Behavioural Observation process
- Looked at RCM
- Developed in-house Asset Management System in SAP
- Incorporates process and maintenance
- Safety is integral to every aspect
- Risk management applies equally to Safety, Business and Environment
- Inadequate training resources applied

New Workers Compensation Claims Vs Lost Time Injury Frequency Rate For Queensland Operations



Gin Productivity 1998 to 2004



DEFICIENCIES

- PROCESS UNDER RESOURCED
- CULTURAL SHIFT NOT COMPLETE
- MANAGERS DON'T WALK THE TALK

RESULTS

- HURT LESS PEOPLE
- MORE PROACTIVE IN IDENTIFYING OPPORTUNITIES FOR IMPROVEMENT IN BOTH MAINTENANCE AND PROCESS
- SCORE 50%



QUEENSLAND COTTON

QUESTIONS?